

Inner West Area Committee - Area Delivery Plan 2008/11

Leeds Strategic Plan Theme - Culture

Theme leads: Area Management Team

Theme Member Champion: Cllr Taggart

LSP Strategic Outcomes

01 Increased participation in cultural opportunities through engaging with all our communities

CYPP Priorities

Places to go, things to do

Actions

Local Improvement Priorities	Ref No.	Performance Indicator - how we will measure success	Actions			Partnership lead	Resources	Performance Monitoring and Current Year Actions/Achievements				
			2008/10	2010/11	2011/12			Progress Against PI Target			Qtr 1-2 Achievements	Qtr 3-4 Planned Actions
			Baseline	Target	Current			Baseline	Target	Current		
Enable more people to become involved in sport and culture by providing better quality and wider ranging activities and facilities.	A1	NI 11 - Engagement in the Arts, NI 9 - Use of public libraries.	Support the delivery of the Low West Leeds Festival, Brass events, Armley Fun Day, Bramley Carnival and other community groups in West Leeds.	Support the delivery of the Low West Leeds Festival, Brass events, Armley Fun Day, Bramley Carnival and other community groups in West Leeds.	Interplay Theatre Company, Armley Common Rights Trust, Bramley Equality Action.	Well being Funding £24K plus Arts Council England Funding					<p>NI11 - 9159 engaged at L.W.L.</p> <p>NI9 - 51 visits to libraries at L.W.L.</p> <p>The Low West Leeds festival was delivered in the summer months 39 Events in 2009 included the following Highlights:</p> <ul style="list-style-type: none"> - Corriggs and Corrigs - a unique photographic exhibition with HMP Leeds (currently on display in the City Museum) - Bag decorating - involving 2,000 people - Festival Day at Farley - in partnership with FYDP - Cinema Orchestra - a new music ensemble for older people - Club - A partnership with the West Yorkshire Playhouse - Play Up, Play Up - a new writing/theatre commission - Bramley kee go shopping - a new dance piece for Bramley Shopping Centre - A string quartet in Pudsey Library - A film - on music in Western Fields Park in Wortley <p>The following festival outputs for 2009 were achieved:</p> <ul style="list-style-type: none"> - Festival events in all five wards in shops, libraries, leisure centres, parks and the museum. - 7007 total audience figures - 5427 direct active participants in activities - 69 participations in green paid employment, supporting the west Leeds Creative economy. - Over 303 volunteers - All ages involved from under 5's at the library story time through to older residents from the neighbourhood network scheme - 19 schools worked with across the five wards, Primaries: Armley, S. Lanes, Bramley St Peters, Hollybush, Raymills, Cods - Press coverage for festival projects in Yorkshire Evening Post, Yorkshire Post, The Leeds Guide, The Guardian (weekend) - Festival shortlisted for Culture Led Project of the Year in the National Regeneration and Renewal Awards in London. - Festival used as case study for Yorkshire Future magazine - Festival delivered seminar at Working with Communities conference for North Yorkshire festival organizers. 	
	A2		Support the delivery of the Summer Bands concerts.		City Development	Wellbeing funding £1,200					<p>The four concerts organised were:</p> <p>Bramley Park: Sunday 14 June. It was unfortunately unavailable to attend this concert so can't give accurate audience figures. Armley Moor: Sunday 21 June. This concert was organised on the same day as an event happening on Armley Moor. There were about 60 people sat watching the concert of a variety of ages from young children to elderly people. There were also people sitting on the grass. Bramley Park: Sunday 28 June. There were about 40 people in the park with about 25 people sat watching the concert. To try encourage more people to the concerts it has been suggested to put posters in the Bramley Noticeboard and have sent out to all attendees of the regular community consultative forum. Armley Moor: Wednesday 22 July as part of the Armley Fun Day. Unfortunately did not attend this concert however the band informed me that it was fairly busy as the Armley Fun Day was happening at the same time.</p>	
	A3		Support the delivery of the 'Out of School' activities pilot to improve participation of all pupils.		Extended Services	Armley Cluster					<p>Started the pilot of the Disadvantage Subsidy Fund in the Armley area targeting children on Free School Meals. Run Sport Unlimited activities and a summer sports camp in the Cluster. Co-ordinating the activity fund.</p>	
	A4		Support the delivery of Sports Programme 2009/10 in inner west wards.		Extended Services, Sport & Active Recreation Community Sports Development Officer	Wellbeing funding £6,000					<p>Dec 08 - Jan 09 - 90 New Wortley residents aged 6 - 45 took part in Dance Mat sessions held at New Wortley Community Centre the session are currently continuing through funding from sports unlimited. April 09 30 Young people from Armley and Bramley took part in a CrossAge/Wodge Five a side football tournament at Royal Park. June 09 Wether Park Street Athletics and Multi Agency Event (attached Report) in total 60 took part in the street athletics with around 150 local residents being present. June - July 09 Casual football sessions at Garsden Primary School in partnership with the Youth Service and Leeds United Football in the Community on average 20 - 30 young people aged 11 - 19 boys and girls taking part. The session will regularly continue with a bid to the youth opportunities fund by the participants. August 09 Summer holiday Sports Programmes in Bramley and Armley Harrogate - Dates are 4th - 10th Aug, 10th - 13th Aug, 17th 20 31 Aug, 24th - 27th Aug. Venues in Bramley were, Hollybush Primary School, 1 week Bramley Rugby Club, 2 weeks and Bramley St Peter's, 1 week, working in partnership with Bramley Phoenix Junior Football Club, Bramley Rugby Club, Extreme Cheerleaders and Primary Sport</p>	
	A5	NI 6 Adult participation in sport and active recreation.	Increased numbers of adults accessing local facilities to take part in sport and active recreation.	Increased numbers of adults accessing local facilities to take part in sport and active recreation. Opening of new Armley Leisure Centre.	Local Leisure and Sports Facilities, Community Centres and Community Sports Development Officer.						<p>Armley Sports and Leisure Centre closed to the public on 18th July 2009 as far as was reasonably practicable alternative facilities were made available across the service at Rotherham: HE, Bramley, Kettlewell, C. Pudsey L.C. and South Leeds L.C. The development of the Newall Armley L.C. is progressing to schedule and the anticipated occupation and public opening of the site is looking very late April / early May 2010 fully operational.</p> <p>Progression on partnership development between Leeds Sport and Active Recreation, NHS / FCT Leeds and Social Care Leeds towards provision of access for rehabilitation and people with disabilities use of the hydrotherapy pool and Bodyline Fitness Suite at the New Armley / C when it opens, this is a positive step towards health and well being in the community.</p> <p>Further development of programmed activities for youth access via the Friday Night Project in the New Armley L.C. are planned for when the site opens, this will also be supported by the development of the outdoor Multi Use Games Area (MUGA) pitch. The provision of the pitch is a direct replacement for the loss of the green grass area previously</p>	
	A6		Understate feasibility study for new facilities in Moorside/Garners neighbourhood and raise finance.		Moorside Community Association & Inner West AMT	Wellbeing funding £20,000					<p>The Moorside Community Association consulted with service users and local residents regarding the future use of the open space surrounding the community centre. The outcome of the consultation lead to the decision to develop a community allotment. A small grant was applied for to the Area Committee to help develop the open space into an allotment.</p>	

Leeds Strategic Plan Theme - Enterprise and Economy

Theme leads: West North West Employment, Education and Training Partnership (WNWEET)

Theme Member Champion

Cllr Hanley

LSP Strategic Outcomes

P1 Increased entrepreneurship and innovation through effective support to achieve the full potential of people, business and the economy

P2 Increased international competitiveness through marketing and investment in high quality infrastructure and physical assets, particularly in the city centre

CYPP Priorities

NEET Child Poverty Outcomes for looked after children

Local Improvement Priorities	Ref No.	Performance Indicator - how we will measure success	Actions			Partnership lead	Resources	Progress Against PI Target		
			2009/10	2010/11	2011/12			Baseline	Target	Current
Reduce the number of unoccupied business premises in Armley Town Centre and support the continued regeneration of Bramley Shopping Centre. Reduce the number of businesses who relocate out of the area.	B1	NI 172: Percentage of small businesses in an area showing employment growth (continued)	Establish and co-ordinate business initiatives in Armley to help reinvigorate local trade and encourage visitors to the area. Develop a business plan that will ensure the sustainability of the post after the second year. Support local businesses to sustain trade.	The Town Centre post is fully operational and self funded		Leeds Ahead.	Well Being funding to support post in 1st year			
	B2	NI 182: Satisfaction of business with local authority regulation services	Co-ordinate and manage business forums. Monitor and ensure that statutory bodies respond to business feedback.	Implement a programme of varying training, support and advice for businesses that will assist them in improving their business.		Leeds Ahead.				
	B3		Link the local high schools to business activity in a range of creative and innovative ways that ensure businesses both support the curriculum and develop a more employable local skilled workforce. Strengthen employee partnerships and work with businesses to identify training and work opportunities for local people.	Engage businesses in the monitoring and implementation of LCC ADP's .		Leeds Ahead Jobs and Skills				
Increase the number of new businesses in the West Leeds Gateway Area	B4	NI 171: New business registration rate	Develop the West Leeds LEGI catalyst centre as a hub for new business support. Further investigations to progress the development of a new and innovative Business Support Centre.	Open a new and innovative Business Support Centre .		BARCA - Leeds, Leeds Ahead & Regeneration.				
Increase the number of local people in receipt of Incapacity Benefit accessing training and employment	B5	NI152: working age people on out of work benefits.	Re-engage those on health related benefits into work.	Increased no of local people on Incap Benefit accessing employment.		Jobs and Skills, LCC, in partnership with Leeds Mental Health Employment Consortium.				
Delivery of improved Town and District Centre in Armley	B6	NI 175 Access to services and facilities by public transport, walking and cycling.	In the District Centre of Armley implement the public realm works as part of the Town and District Centre Scheme and the group repair improvements as part of the Townscape Heritage Initiative.			WNW Area Mgmt Team, & City Projects.	T&DC funding and THI initiative			

Local Improvement Priorities	Ref No.	Performance Indicator - how we will measure success	Actions			Partnership lead	Resources		Progress Against PI Target		
			2009/10	2010/11	2011/12				Baseline	Target	Current
			Develop Leeds Industrial Museum at Armley Mills as an improved visitor attraction and economic driver for the District Centre and Gateway area	B7	NI 10: Visits to museums and galleries				Continue with feasibility study to determine way forward for the museum complex development; the redisplay of the collections and the complementary uses possible within the site.	Seek political and community consensus on way ahead and funding opportunities	

Performance Monitoring and Current Year Actions/Achievements	
Qtr 1-2 Achievements	Qtr 3-4 Planned Actions

Successful launch of the Shop Local campaign, with all local retailers and businesses in support of the initiative. Each displays the Shop Local logo and participates in any initiatives to help local retailers and trade. Delivery of projects to help support businesses such as Alertbox scheme. This has helped to create empowerment amongst local traders who are actively engaging with each other and are in support of one another. Created good community relations through introducing the businesses to agencies who are actively working with them to support them and help with daily issues. Established a good working relationship with multi agencies that help in the day to day management of the town. There have been regular action days held every 6 weeks. The action days are aimed at stopping ASB, littering, environmental issues and other related problems. There has been a significant change in the way the town looks and this has enabled significant progress in winning confidence and trust. From the outset it was important to establish confidence so that the businesses could see that partners were working on their behalf to support them. Good working relations have been established with the businesses and it is important we continue to make

The next 3rd and 4th quarter will see the launch of the Armley reward card scheme which is part of the Shop Local campaign. This will be run for a period of 12 months and will see one local resident winning £50 worth of vouchers to be spent in participating retailers. The further development of the Alertbox scheme with more boxes distributed to businesses on Town Street, Branch Road and the retail park Stanningley Road. Further action days on Town Street and surrounding areas. A proactive approach to filling empty units on Town Street through various initiatives. The Arts Council being one such initiative. Working with local community groups and schools to move forward with other campaigns such as the forthcoming Keep Armley tidy campaign. To be run alongside the Year of the Volunteer.

<p>The Town Centre Manager continues to run these forums although attendance is low. It is part of the Town Centre Manager's objectives to increase the number of attendees, because they have an active role to play and say in how their town centre is run. More guest speakers will be invited to meetings, to increase the attractiveness of attendance.</p>	
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<p>Leeds Ahead continue to undertake Group Mentoring for students of Leeds West Academy (formerly Intake High) into Yr 9.</p>	
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<p>Develop the West Leeds Enterprise Centre (LEGI) as a hub for new business support. Further investigations to progress the development of a new and innovative Business Support Centre.</p>	<p>Acquisition of 2 Branch Road concludes. Short to medium term use confirmed.</p>
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<p>The Town and District Centre is scheme on Armley Town Street is nearing completion. There is currently a three to four week overrun, meaning works should be completed in late January 2010. The improvement works include the laying of yorkstone flags and kerbs, new heritage style street furniture and lighting and artworks.</p>	
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Performance Monitoring and Current Year Actions/Achievements	
Qtr 1-2 Achievements	Qtr 3-4 Planned Actions

<p>The developments on site are all based around a five year site development plan including supporting the wider feasibility work. However as the museum and the wider site complex will take several years to develop the museum itself continues to develop in terms of re-displays and strengthening community links with projects, programmes and partners. Soft market testing to inform wider stakeholder consultation has been completed. The museum audit and future requirements are under consideration. Specific development activities in Q1 and Q2 include:</p> <p>Re-launch of the working 1920's cinema which is now more widely used as part of a community including the film club linking to the 'I Love West Leeds Festival'</p> <p>Hosting of 4 community art and photography exhibitions in Lower Lecture Theatre</p> <p>External funding obtained for new external signage</p> <p>The mill has been used as a period set for the recently shown BBC period drama about the Spanish Flu eperdemic</p> <p>The mill was used as a key feature in a Discovery Channel documentary about working mill machinery</p> <p>'Jack' the steam engine received a new boiler which was funded by the 'Friends of Leeds Museums' and is now back in full working order</p> <p>The new marketing strategy for the hire of the conference room has resulted in a vast increase in bookings</p> <p>The museum received a grant for £1,000 to host a science workshop day for local families</p> <p>The museum is in the initial stages of exploring the reintroduction of hydro power to the site, currently two investors are interested in funding this sc</p> <p>A successful grant application was made to the Yorkshire Hub for £68,000 to fund the implementation of a new community gallery for the people of</p> <p>Specific planned development activities in Q3 and Q4 include:</p> <p>Redisplay of the Gott gallery and a new exhibition entitle 'A Gentlemen's Wardrobe'</p> <p>Redisplay of the Working Mule exhibition with a film to show the mule in action</p> <p>Continuation of marketing relating to the hire of the cinema, conference facilities and art spaces.</p> <p>The main focus of this period will be on the building work relating to the community gallery.</p>	<p>Wider stakeholder consultation (including Ward Members) in early Autumn to inform completion of development prospectus by end of March 2009.</p>
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Leeds Strategic Plan Theme - Learning													
Theme leads: Children Leeds West Partnership													
Theme Member Champion Cllr Lowe													
LSP Strategic Outcomes													
P1 Enhance skills of the current and future workforce through fulfilling individual and economic potential and investing in learning facilities													
CYPP Priorities													
Early Learning Outcomes in Deprived Areas				Outcomes for Looked After Children				Persistent absence					
NEET				Teenage Conception				Places to go, things to do					
Actions													
Local Improvement Priorities	Ref No.	Performance Indicator - how we will measure success	Actions			Partnership lead	Resources		Performance Monitoring and Current Year Actions/Achievements				
			2009/10	2010/11	2011/12				Progress Against PI Target			Qtr 1-2 Achievements	Qtr 3-4 Planned Actions
									Baseline	Target	Current		
Enhance the skill level of the workforce to fulfil individual and economic potential	C1	NI 163 Proportion of population aged 19-64 for males and 19-59 for females qualified to at least Level 2 or higher.	Develop a West Leeds location for Leeds Building College.			Education Leeds			70.60%	75.60%		Sites are currently being investigated.	
Improve learning outcomes for all 16 year olds, with a focus on narrowing the achievement gap	C2	NI 78 Reduction in number of schools where fewer than 30% of pupils achieve 5 or more A*-C grades at GCSE and equivalent including GCSEs in English and Maths. NI102: Achievement gap between pupils eligible for free school meals and their peers achieving the expected level at Key Stages 2 and 4.	Focus on learning outcomes for Key Stage 4 and 16 year olds -analyse level of engagement in most vulnerable groups and widen opportunities and access to Extended Services provision. Support the development of the Swallow Hill High School and the academy at Intake High School.			Schools and Extended Services, Children Leeds West			13* Schools	2* schools		The Swallow Hill Community College has been opened. Family learning consultations have been undertaken. A 'raising aspiration' career event has been held with Leeds Ahead.	
Increase the proportion of vulnerable groups engaged in education, training or employment	C3	NI 117: 16-18 yr old who are not in education, training or employment (NEET). NI 106: Young people from low income backgrounds progressing to higher education	Support the work of BARCA in delivering NEET work in Inner West.			BARCA Leeds	A2E Funding.		9.10%	7.8%*			

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			2009/10	2010/11	2011/12				Progress Against PI Target			Qtr 1-2 Achievements	Qtr 3-4 Planned Actions
									Baseline	Target	Current		
Improve participation and early learning outcomes for all children, with a focus on families in deprived areas	C4	NI152: working age people on out of work benefits.	Develop work with Children's Centres through the Clusters and develop family support and transfer arrangements from the Children's centres to school.			Local leisure and sports facilities, Community Centres and Community Sports Development Officer.							

Leeds Strategic Plan Theme - Transport

Theme leads: City Development Directorate

Theme Member Champion Cllr Harper, Cllr McKenna

LSP Strategic Outcomes

P1 Increased accessibility and connectivity through investment in high quality, integrated transport influencing others and changing behaviours

CYPP Priorities

Places to go, things to do

Actions

Local Improvement Priorities	Ref No.	Performance Indicator - how we will measure success	Actions			Partnership lead	Resources	Target	Performance Monitoring and Current Year Actions/Achievements				
			2009/10	2010/11	2011/12				Progress Against PI Target			Qtr 1-2 Achievements	Qtr 3-4 Planned Actions
									Baseline	Target	Current		
Deliver and facilitate a range of transport proposals for an enhanced transport system, including cycling and walking	D1	NI 167 (Congestion - average journey time per mile during the morning peak). Possible MAA (possibly add 167 or 177). Increase no of cycle trips to the city centre at peak times. NI 176 working age people access to employment by public transport (and other specified modes).	Connect people across West Leeds and to and from Bradford in a safe and sustainable manner. Investigate evening public transport opportunities.	Investigate the potential for new rail halts in Armley and Bramley.		Transport Policy Team, Metro, AMT			4 mins 5 secs*	4 mins 20 secs*		The Leeds Bradford Corridor's recently had approval on its Strategic Framework, which has four strategic themes, (housing, transport, employment and green space). The West Leeds Gateway Area Action Plan, is currently seeking endorsement. Connectivity will feature as a consideration in this work. A scoping exercise is being undertaken into the evening public transport opportunities.	
	D2		Develop a plan for encouraging cycling along canal tow path. Support investigations into improved cycle routes and links to local facilities.	Deliver a Priority Lane for High Occupancy Vehicles (HOVs) from HMP Armley up to 2 Branch Road.		Inner West AMT, City Development & Highways.						Phase 1 of A647 Priority lane completed in August.	Phase 2 due to go to public consultation in November.
Improve the condition of the streets and transport infrastructure by carrying out a major programme of maintenance and improvements.	D3	NI 169 (Non-principal classified roads where maintenance should be considered). NI5: Overall/general satisfaction with local area. NI 175 access to services and facilities by public transport, transport, walking and cycling.	Deliver Town & District Centre improvements.	Explore the possibility of a one way traffic system in Armley.		Highways. City Development and Inner West AMT WNWHL			12%	10%		Works to the Town and District Centre scheme are nearing completion, as updated in section B6. Exploration of the possibility of a one way traffic system in Armley supported by WLG Programme Board for inclusion in the SDIP (2017+) is underway.	

Leeds Strategic Plan Theme - Environment

Theme leads: Local Tasking Partnerships; Environment Action Teams & Wardens

Theme member champion Cllr Taggart

LSP Strategic Outcomes

P1 Reduced ecological footprint through leading the response, influencing, mitigating and adapting to environmental and climate change.

P2 Cleaner, greener and more attractive city through effective environmental management and changed behaviours

CYPP Priorities

Places to go, things to do

Actions

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			2009/10	2010/11	2011/12			Progress Against PI Target			Qtr 1-2 Achievements	Qtr 3-4 Planned Actions
								Baseline	Target	Current		
Increase the amount of waste reused and recycled and reduce the amount of waste going to landfill.	E1	NI 192 % Household Waste sent for re-use, recycling and composting	Roll Out of Brown Compost Bins, and where feasible ensure households all have green bins. Evaluate progress with composting initiative and success of recycling initiative. Evaluate the amount of waste going to landfill.	Continued Roll out of brown bins. Evaluate progress with composting initiative and success of recycling initiative		Streetscene	Core	Litter 30.26%* Detritus 11%	33.94%* 10%		Continued roll out of brown bin garden waste collection.	Evaluate further opportunities to extend green bin / bag recycling collection.
Address neighbourhood problem sites; improve cleanliness and access to and quality of green spaces.	E2	NI 195 Improved street and environmental cleanliness.	Cast & Pride Teams to continue in inner wards. Monthly inspections of estates by ALMO & x2 walkabouts per year. Review schedules, frequency and timetables.	Evaluation and audit of specific neighbourhoods.		Streetscene.	Core	9%*	8%*		Continued support for operation Champions in the area. Schedules and time tables continually assessed to provide services in priority areas.	Streetscene Services are to develop the core service to a 4 x 3 shift pattern in order to enhance current provisions. Street cleansing will be provided on a 7 day shift pattern.
	E3		Enforcement via EAT of hot spot areas. To target enforcement activity where fly-tipping and envt crime are a blight on the neighbourhood. To enforce action re tidiness of bin yards and investigate opportunities to improve hotspot bin yards. Tackle noise nuisance.			EAT, ALMO, Streetscene.	Core				Target enforcement undertaken predominantly in area around Armley Town Street, including involvement in Armley Town St Action Day targeting of both commercial and domestic properties in this area, especially undertaking action tidiness of bin yards of terraced properties. 68 enforcement notices served in relation to Environmental Crime. Successful establishment of Whingate Residents Group (following previous pro-active work) to encourage continued upkeep of bin yards.	investigate further opportunities to undertake targeted enforcement in relation to Environmental Crime, particularly through involvement in multi-agency action days. Continue work to tackle noise nuisance in Inner West.

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	E4		Champion events to be held 1 per LAMP area.			Partner Agencies	Partner Agencies					Champion events have been held in xxx on xxx. The following outcomes were achieved.
Percentage of parks and countryside sites assessed internally that meet the Green Flag Criteria	E5	Percentage of parks and countryside sites assessed internally that meet the Green Flag Criteria	To work towards 'Green Flag' or similar status for parks in Inner West Leeds, in Gotts Park, Bramley Falls, Armley Park, Bramley Park, Stanningley Park and Rodley Park.			Parks and Countryside and Friends of Groups						Parks and Countryside sites are internally assessed on a three yearly basis against the Green Flag criteria. Armley Park achieved the Leeds Quality Park status 2007 and is due to re-assessed in 2010. Rodley Park is due to be re-assessed this year. Gotts park and Stanningley Park will be re-assessed in 2010. Bramley Park, Bramley Falls and Ley Lane will be re-assessed in 2011.
	E6		To assist with the delivery of improvements to Armley Moor Moor Top and Hill Top. Armley			Parks & Countryside and Armley Common Right Trust						Agreement has been reached as to the overall sum required for improvements at Armley Moor. To assist with the delivery of improvements to Armley Moor - an improvement plan has been produced in partnership between ACRT and LCC. Ownership issues still to be resolved (to release s106 monies).

Leeds Strategic Plan Theme - Health and Wellbeing

Theme leads: WNW Health & Wellbeing Partnership

Theme Member Champion Cllr Harper

LSP Strategic Outcomes

P1	Reduced health inequalities through the promotion of healthy life choices and improved access to services
P2	Improved quality of life through maximising the potential of vulnerable people by promoting independence, dignity and respect
P3	Enhanced safety and support for vulnerable people through preventative and protective action to minimise risks and wellbeing

CYPP Priorities

Child Poverty	Teenage conception	Early Learning in Deprived Areas
Places to go, things to do		
Reducing need for Children in Care		

Actions

Local Improvement Priorities	Ref No.	Performance Indicator - how we will measure success	Actions			Partnership Lead	Resources	Performance Monitoring and Current Year Actions/Achievements				
			2009/10	2010/11	2011/12			Progress Against PI Target			Qtr 1-2 Achievements	Qtr 3-4 Planned Actions
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Reduction in the number of people who smoke.	F1	Develop additional local indicator around narrowing the gap between most deprived 10% SOAs and rest of Leeds. NI 120 All-age all cause mortality rate (target disaggregated to focus on narrowing the gap between the 10% most deprived SOAs and the Leeds average). NI 123: Stopping smoking	Ensure health events in bottom 10% neighbourhoods provide information on smoking and support available. Identify gaps in provision of smoking cessation support in bottom 10% neighbourhoods. Support National No Smoking Day in bottom 10% neighbourhoods.			Leeds NHS (Community Care Services, Smoking Services and Public Health - Neighbourhoods)	Core	682.00 per 100,000*	628.00 per 100,000*		Winter Wellbeing Event at Strawberry Lane Community Centre included information on Smoke Free Homes (targeting older people).	
	F2		Deliver range of healthy living activities in deprived areas in West Leeds, including Wythers, Broadleas, Fairfield and Moorside/New Wortley respectively.	To evaluate programme and determine future course of action.		NHS Leeds, BARCA-Leeds & HLNL.	NHS Leeds, BARCA Leeds, HLNL				F1/F2/F3 NHS Leeds are currently developing information to be displayed in a number of community notice boards in inner west (Wythers, Fairfield and Hollybush) to include information on NHS Leeds smoking cessation support.	

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Reduce rate of increase in obesity and raise physical activity for all	F3	NI 57 Children & Young People's participation in high-quality PE and sport. NI 55: □ Obesity in primary school age children in Reception. NI 55: □ Obesity in primary school age children in Reception	Increase the number of healthy schools in Leeds. Improve the levels of fitness through the engagement of pupils in active out of schools activities. Secure and improve community access to sports facilities on school sites. Deliver 6 community cooking sessions and 2 physical activity opportunities in each neighbourhood *for adults*.			NHS Leeds, Education, Extended Services & Head Teachers of local primary and high schools. NHS Leeds and BARCA Leeds.					NHS Leeds has started a PCT anti-obesity project in Armley. 519 young people undertook sporting activities as part of the I Love West Leeds festival.	
	F4		Support the 'Fresh and Fruity' campaign to be delivered by Healthy Living Network Leeds.	Evaluate the success of the campaign.		Community Health Educators & HLN Leeds.						
Embed a safeguarding culture for all.	F5	Either APA dataset indicator: KIGS CH39: Children looked after per 10,000 population aged under 18 Or No. of looked after children and young people.	Ensure appropriate & responsive info sharing process at cluster and wedge level. Monitor and evaluate the Communication Plan.			1. Extended Services Advisor with Communications Worker. 2. Extended Schools Cluster.						
	F6		Increase understanding of safeguarding throughout local Cluster arrangements, including impact of domestic violence.			Children Leeds West and Extended Services.					Children's Services have undertaken a presentation at Children Leeds leadership Team meeting for dissemination through to clusters.	
	F7		Promote and embed the levels of need and service response.			Children Leeds West and Integrated Process Co-Ordinator.					This is ongoing and links to safeguarding and the presentation at Children Leeds leadership Team meeting for dissemination through to clusters.	

Local Improvement Priorities	Ref No.	Performance Indicator - how we will measure success	Actions			Partnership Lead	Resources	Performance Monitoring and Current Year Actions/Achievements				
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Personalised Joined up support for all	F8	Moving towards integration through roll out of Common assessment Framework. NI133 Timeliness of social Care packages following assessment (all adults)	Embed Common Assessment Framework in all appropriate services/agencies throughout the west wedge. To review and monitor the local impact of the roll out of Common Assessment Framework.			Integrated Process Co-Ordinator.					There has been a number of CAF briefing session within schools and agencies to try and identify who would be the most appropriate people to undertake common assessments. Then to get those key individuals who may be in a position to undertake common assessments to not only understand the process but also to gain the understanding about how they can help to support the caf process. This could be in terms of offering resources or services and to understand the importance of attendance to meetings. There have also been attempts to get agencies to assess where they are in terms of all aspects of the common assessment by completing the assessment toolkit. This is a form to be completed by agencies which assess where there are in term of how many staff are trained who is responsible for IT and a number of other measures. What agencies have been asked is how they can be helped to improve on what they are currently doing.	
Improved psychological, mental health, and learning disability services for those who need it.	F9	NI 58 Emotional and Behavioural health of looked after children	Identification and promotion of appropriate family counselling services throughout the wedge.			Children's West Partnership with Family Support Sub-Group. Head of Children's Centre Services. (HOCCS)						
	F10	VSB 12 Effectiveness of children and adult mental health services	Provision of co-ordinated, appropriate parenting/ family support throughout the wedge.			Children's West Partnership with Family Support Sub-Group. Head of Children's Centre Services. (HOCCS)						
	F11	NI 139 The extent to which older people receive the support they need to live independently at home.	Support to Armley Helping Hands and Bramley Elderly Action to sustain provision.			Armley Helping Hands , Bramley Elderly Action & Local Social Support Team & LCC		29.50%	No Place survey			

Leeds Strategic Plan Theme - Thriving Places

Theme leads: Strategic Landlord, /WNW Homes, West North West Employment, Education and Training Partnership (WNWEET), Divisional Community Safety Partnership

Theme member champions : Cllr McKenna

LSP Strategic Outcomes

P1	Improved quality of life through mixed neighbourhoods offering good housing options and better access to services and activities
P2	Reduced crime and fear of crime through prevention, detection, offender management and changed behaviours
P3	Increased economic activity through targeted support to reduce worklessness and poverty

CYPP Priorities

Early Learning Outcomes in deprived areas	Teenage conception	Persistent absence
NEET	Reducing the need for children to be in care	Child Poverty
Outcomes for looked after children	Places to go, things to do	

Actions

Local Improvement Priorities	Ref No.	Performance Indicator - how we will measure success	Actions			Partnership Lead	Resources	Performance Monitoring and Current Year Actions/Achievements						
			2009/2010	2010/11	2011/12			Progress Against PI Target			Qtr 1-2	Achievements	Qtr 3-4	Planned Actions
			Baseline	Target	Current									
Increase the number of "decent homes"	A5	NI158 % Decent Homes.	Submit bid for funding for Group Repair Facelift Scheme.	Implement Face Lift Scheme.		Regeneration & Env Health	Regional Housing Bid				West Leeds Group Repair Scheme - schedule of works including costings. Awaiting outcome of any future bids for RHB monies to be produced.		support priority programmes in Leeds.	
m	A6	NI 154 Net additional homes provided. NI 155 (number of affordable homes delivered (gross)).	Support affordable housing developments in Inner West, including Mistress Lane, Highfield Gardens, Silver Royd Hill, Evelyn Place and Fairfields.	Develop an element of affordable housing as part of the regeneration of the New Wortley neighbourhood, Armley.		Partnership of Strategic Landlord, Firebird, WNW Homes, West AMT & City Projects.	Northern Housing Challenge, Bradford CHT, Accent, WNW Homes.	NI 154 0 NI155 0	NI154 At least 6800 after year 2* NI155 800		Fairfields - planning application submitted - number of units reduced from 134 Affordable housing schemes above progress. New Wortley - to 132. Planning decision expected early Autumn at which Accent HA will phase 1 development area - rehousing of existing tenants commence phase 1 of the development (32 units) for social rent. Farrow Road concluded and demolition begins. LBC - Programme Board Scheme started on site in April 2009; 10 x 3 b/5p (rent to homebuy), 6 x 3b/5p established and first Board meeting in November 2009. LBC (social rent) and 8 x 4b/8p houses (social rent). Out of 15 contractors on site, 3 Work Programme continues to be developed. classed as local labour including one trainee site-engineer. Highfield Gardens - Planning permission granted. Accent to start on site early Autumn in partnership with Unity HA); 11 units for social rent and 8 shared ownership (Unity) and 11 units for social rent and 11 shared ownership (Accent). Includes 8 bungalows for older people. New Wortley - phase 1 housing development site being considered for inclusion in PFI Round 6 t (for Lifetime Homes for older people 55+).			
	G3		Develop a strategy to improve social, economic and physical improvements to Leeds Bradford Corridor and West Leeds Gateway.	Evaluate outcomes and the successes of the West Leeds Gateway Board, Stakeholder Advisory Group meeting and the Strategic Delivery & Investment Plan .		West Leeds Gateway Board & Stakeholder Advisory Group and Leeds Bradford Corridor Group.					The West Leeds Gateway Stakeholder Advisory Group has been established, with elected resident representation. Terms of Reference and a Community Engagement and Communication Plan has been agreed. There have been three meetings in Q1 & 2 , the latter meetings have been thematic meetings covering greenspace and worklessness issues. Representatives of the WLG SAG have recently attended the WNWEET meeting to engage with partners across WNW on worklessness issues and planned physical developments.			
Reduce the number of people who are not able to adequately heat their homes	G4	NI 187 Tackling fuel poverty - people receiving income based benefits living in homes with a low energy efficiency rating	Deliver an Affordable Warmth event in each ward in partnership with the Older People's networks.			Fuel Poverty Unit, Armley Helping Hands, Bramley Elderly Action, Env Health		City Baseline 2007/8 7.90% (SAP<35) 34.59% (SAP>=65)	City target 2009/10 SAP>35 = 5.86% (550 properties) SAP>=65 = 37.44% (3900 properties). Inner West pro-rata notional target = 55 (SAP 35) properties and 390 (SAP 65) properties.	This is an ols persons target. Fuleavers have not undertaken any events in inner west so far this year.	Two Winter Wellbeing events have been held in inner West, at Strawberry Lane Community Centre and Fairfield Community Centre in October. Forty people attended the Fairfields event. The events provided older people with an opportunity to receive information, support and advice on a range of citywide and local services and projects to enable them to keep warm and safe during the winter months. There was also a 'sloppy slipper exchange', funded by the Inner West Area Committee, where older people were given a new, property fitted, pair of slippers free of charge in exchange for their old pair to reduce the risks of injuries resulting from falls in the home.			
Increase financial inclusion in deprived areas	G5	LAA EDE 12 - No. of people with a bank account in SOAs in the 10% most deprived in the country for the Income Domain	Continue to promote and expand Leeds City Credit Union and Bramley Credit Union in deprived neighbourhoods. Support the delivery of the Inner West Debt Advice Pilot.	Evaluate the outcome of the West Leeds Debt Advice Pilot.		Leeds Debt Forum Credit Unions. Area Mgmt Team, City Development (Economic Development).					All Family Support Workers have been trained in Debt Advice. Credit crunch type events have been held at Raynville primary school, with NHS Leeds. Debt Advice Pilot - The mailing for the Armley Debt Advice pilot was completed on the 4th November. Partners are continuing to work together to coordinate activity and signpost customers to the relevant agencies. An evaluation meeting for the pilot will be held in December with a report to Narrowing the Gap Group in the new year. The Credit Union continue to promote services in the area. In addition to continuing to work with partners to deliver projects in schools, children's centres and Armley Prison.			
Reduce offending	G6	NI 30 Re-offending rate of prolific and priority offenders. NI 16: Adult re-offending rates for those under probation supervision	Use of Information sharing protocol to address problematic offenders. Multi-Agency Prolific and Priority Offenders meeting working to deliver Offender Mgmt Programme.			Police, WNWHL, PCT, Neighbourhood Wardens.		The cohort on which targets are set for this target are set annually. The baseline and target for 2010/11 will be agreed as part of the annual review for 10/11.	-17%		Through the local multi-agency Housing Action Group meetings, covering Bramley Stanningley and Armley warden, individuals /families are identified who are involved in lower level criminality and Anti-social Behaviour to look at early interventions - if the issues cannot be resolved at this level, then the individual nominal's are brought to the Inner West multi-agency Tasking meeting where a higher level of interventions are agreed, such as linking into the Offender Management, perusing an Anti-Social Behaviour Order, referral to Signpost project, or the Multi-agency Panel and agreeing targeted diversionary activity.			

Local Improvement Priorities	Ref No.	Performance Indicator - how we will measure success	Actions			Partnership Lead	Resources	Performance Monitoring and Current Year Actions/Achievements				
			2009/2010	2010/11	2011/12			Progress Against PI Target			Qtr 1-2 Achievements	Qtr 3-4 Planned Actions
								Baseline	Target	Current		
Reduce the harm from drugs and alcohol to individuals and society	G7	NI 40 Drug users in effective treatment NI 38: Drug-related (Class A) offending. NI 39: Rate of hospital Admissions per 100,000 for Alcohol Related Harm. NI 42: Perceptions of drug use or drug dealing as a problem	Deliver a Drugs Action week plus Drugs Action days in a relevant neighbourhoods. To deploy a Thermal Image Camera in the West Inner area of Leeds to assist in the detect of cannabis farms which are set up in domestic-dwellings and to assist in apprehending suspects.	To work with Pub Watch and Trading Standards to reduce access to alcohol by minors.		Police, BARCA-Leeds, Trading Standards, WYP.	Well Being Funds £2,250	2939	3028*		Operation Alphasstone. A divisional wide operation with designated NPT staff patrolling hot spot area's seizing alcohols off children/youths between 5PM and midnight on a Friday and Saturday night. The names are forwarded onto youth services for intervention, health awareness sessions and ASB Officers. The second phase of the operation is to target those selling the alcohol with trading standards. Operation Adjacent – targeting offenders in the DPPO areas in West Inner with dedicated staff working from 9 pm – 2 am. To reduce prostitution and drug dealing and the associated ASB in the New Wortley area. We take enforcement action but also refer clients to appropriate agencies to help with the addiction.	
Reduce anti-social behaviour	G8	N 24 Satisfaction with the way the police and local council dealt with anti-social behaviour	Continuation of work undertaken by Youth Work Partnership, in particular early intervention work. To identify and agree hotspot area's, individuals and families in Inner West at the Crime & Grime meetings and deliver multi-agency interventions to include enforcement, diversionary activities and support. Working in partnership with schools and the Safer Schools Officers in tackling anti-social behaviour in schools.	Audit of Hot Spot neighbourhoods re perception of ASB.		Police, ASB Panel, YIP, YS & BARCA Leeds, Children Leeds West					Funding agreed for Safer Schools Officer for Swallow Hill School and West Leeds Academy. On going partnership work focussing New Wortley, Wythers, Broadleas. Operation Champion focussing on inter-generation work New Wortley with PCSO's Wardens, community developing green bowling matches. Targeted youth work around Landseers/Bramley Shopping Centre. DVD produced by ASB Unit/partner agencies in West Leeds on consequences of ABS to go into schools from Sept/Oct 09.	
Reduce worklessness across the city with a focus on deprived areas	G9	NI 152 working age people on out of work benefits. NI 153 working age people claiming work benefits in the worst performing neighbourhoods. NI 150 Wythers and the Adults in contact with mental health services in employment. NI 151: Overall Employment rate (working-age)	Find opportunities for those unemployed to work with businesses and gain skills and training. Deliver the Worklessness Pilot in New Wortley, Fairfields and the SOAs to engage and signpost people into training. Deliver jobsearch activities through a number of delivery sites. Work with offenders and substance misusers to engage them into work. Provide an adult learning facility to support first steps back into work.			Jobs and Skills. Access to Employment Funding & £40K Wellbeing funding	11.20%	0.6 percentage point reduction to 10.6%*		There are two Family Mentors working in the Inner West area, covering the Fairfields, Wythers and New Wortley neighbourhoods. Through referrals to date they have worked with sixty two people. Of these, two people have gained employment, one in New Wortley and one in Wythers neighbourhood. There has been approximately six offered intensive family support, this will increase shortly due to new referrals that have come in. The Data Sharing pilot with the Department of Work and Pensions has identified eight lone parents in New Wortley area; they have been invited to monthly coffee mornings. There are weekly surgeries starting from the 9th Oct 09 at Fairfield Community Centre on a Wednesday and the Wyther House on a Tuesday, with staff available to take new referrals. There is also a clothes swapping event to be held on Friday 9th October 2009 12.30-3.00pm at Wyther House. There are staff available daily at New Wortley Community Centre with a specific surgery on Thursdays in conjunction with an organisation called Working Links who have funding to assist people back into work. The Family Mentors have worked with a variety of agencies and these include: • Castleton Children's Centre • Libraries • West North west Homes • Neighbourhood Street Wardens • Armley Annex • Local Churches • Voluntary Organisations • Local Schools • Job Centre Plus •	Working	
Reduce crime and fear of crime	G10	NI 16 Serious acquisitive crime rate. NI 120 Assaults with injury crime rate	Thematic Sub groups are in place to address Acquisitive Crime, and Violent Crime within the North West Division Community Safety Partnership which also links to DIP & DOMU (offender mgmt unit). Identify 'hot spots' through the multi-agency tasking groups for burglary, vehicle crime, violent crime and ASB and focus action and campaign days, to improve the quality of life and increase satisfaction levels through the Police Strategy and Police and Communities Together (PACT) meetings. Support the delivery of the Safety Central objectives.			Police, BARCA-Leeds, West Yorkshire Fire and Rescue.	NI 116 27 (rate per 1000 population) NI120 8 (rate per 1000 population)	NI 116 25.8 rate per 1000 population* 4.7% reduction on baseline NI120 7.5 rate per 1000 population* 6% reduction on baseline		Funding from the Inner West Area Committee enabled a successful application for Alert Box for Armley Town Street traders. These were installed in August in conjunction with the Town Centre Manager and we are currently arranging a 3 month evaluation to look at the effectiveness of Alert Box which is an electronic neighbourhood watch system. Operation Adjacent – targets offenders in the Designated Public Places Order areas in West Inner and Outer with dedicated staff working from 9 p.m. – 2 am. Operation Abbreviate is an ongoing operation targeting prostitution and drugs in New Wortley. Operation Althes was run by West Inner Neighbourhood Policing Team (NPT) assisted by Leeds North West Roads Policing Units, Leeds watch, Her Majesty's Prison staff, Yorkshire area search team dog handlers & West Yorkshire Police Motorcycle Unit targeting vehicle crime around Armley prison. Operation Impact took place across all Yorkshire Police Forces on 7-8 May. The operation in North West Division took place on the Wythers targeting anti-social behaviour, criminal damage and other criminality in the area. A plain clothes operation ran from 22nd to 26th April 09		
Develop extended services, using sites across the city, to	G11	NI 88 Number of Extended Schools.	To ensure the Extended Services Clusters in Inner West are delivering the	To ensure the Extended Services Clusters in Inner West are delivering the full core		Extended Services Clusters.						

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								Baseline	Target	Current		
improve support to children, families and communities			full core offer of childcare, parental support, out of school activities, access and signposting to other services and access to school facilities.	offer of childcare, parental support, out of school activities, access and signposting to other services and access to school facilities.								

Leeds Strategic Plan Theme - Harmonious Communities

Theme leads: Area Management Team

Theme member champion - Cllr Atkinson

LSP Strategic Outcomes

P1 More inclusive, varied and vibrant neighbourhoods through empowering people to contribute to decision making and delivering local services

P2 Improved community cohesion and integration through meaningful involvement and valuing equality and diversity

CYPP Priorities

Early Learning Outcomes in deprived areas Teenage conception Persistent absence

NEET Reducing the need for children to be in care Child Poverty

Outcomes for looked after children Places to go, things to do

Actions

Local Improvement Priorities	Ref No.	Performance Indicator - how we will measure success	Actions			Partnership lead	Resources	Performance Monitoring and Current Year Actions/Achievements				
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								Baseline	Target	Current		
An increased number of local people engaged in activities to meet community needs and improve the quality of life for local residents.	H1	NI 6 Participation in regular volunteering. NI 110 Young people's participation in positive activities.	Evaluate the outcomes of the Participatory Budget Scheme in the Broadleas.	Deliver Participatory Budget Scheme in Inner West.		AMT and partners.	Well being Funding & Area Panel Funds from WNW Homes				Participatory Budgeting schemes that have been delivered across the City will be evaluated jointly as part of the citywide Community Engagement Sub Group, in order to evaluate the achievements and successes and identify good practice guidance to support future schemes.	
	H2		To develop Parent Ambassadors within the Clusters to support new parents and provide advise and signpost to activities.			Extended Services.					Extended Services run a large number of courses and activities for parents. Two Cluster brochures of parenting activities for the Armley area have been published. A large programme of after school activities have been sustained. Holiday playschemes and activities across the Armley area are being delivered. Activities, events and courses for parents continue to run. There have been High School roadshows for parents and children. There are sessions on supporting parents complete forms. Afterschool provision has been offered. Summer and autumn term programmes have been produced. Extended Services have supported two family support events. The Parent Ambassadors scheme is currently being piloted in Outer West, if this is successful it will be rolled out in other areas.	
	H3		Increase the level of engagement with young people with local services.			BARCA Leeds & Youth Service					The youth work team has supported over the past year 5 young volunteers aged 18-25 to assist in delivering youth provision. One has gone on to become a young advisor for a National Charity – Youth Bank UK. One has become a Director of BARCA-Leeds, he was also involved in a international youth leadership scheme. Two have established a peer led education group with other young people. In addition as part of the West Leeds Youth Work partnership we have established a Participation sub group in which workers have prioritized actions to ensure young people are having a voice and influence in their area.	
	H4		To deliver an intergenerational/celebrating diversity event in Bramley & Stanningley ward.			AMT and partner agencies.					Bramley Elderly Action were successful in securing Area Committee funding to deliver two intergenerational events in Bramley. The first event will be a taster/ planning session on November 30th at Bramley Library. Where there will be approximately 30 young people from West Leeds Academy and older people from within the local community taking part in a Bramley-word-tapestry event. What	

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			Accessing hard to reach groups, both young people and those aged over 45 years.								BEA will be doing is getting people to work in pairs to produce two lines of a Bramley poem. The ice breaker will be a treasure hunt for clues and we will be enlisting the help of a real life poet to help enthuse and facilitate the event. After the event we will hold a short planning meeting to discuss what the second phase of work will be in March 2010.	
An increase in the number of local people that are empowered to have a greater voice and influence over local decision making and a greater role in public service delivery.	H5	NI 4 Percentage of people who feel they can influence decisions in their locality.	Continued support and development of community forums in Armsley and Bramley, ensuring representation and diversity. Investigate web based approaches and resident panels.			AMT and community representatives.		73.70%	No Place Survey		The Armsley and Bramley Community Forums continue to run, both monthly and bi-monthly in the case of Bramley. A new community engagement programme has been established, which incorporates WNW citizen panels and online services.	
	H6		Continued support and development of viable community centres in deprived neighbourhoods. Development of Community Centre Consortium to address the funding issues and deliver a more sustainable management model.			AMT and partner agencies.	Fundraising from partner agencies Community Assocs				Three external bids have been submitted to support the Community Centre Consortia, with a final bid to be submitted in Nov 09. Short, medium and long term plans are being put in practice to support the future sustainability of the community centres. The directly managed community centres continue to be supported and an action plan is being developed to support Stawberry Lane community centre.	
	H7		To continue the LAMP and NIP activity in New Wortley, Wyther, Fairfield and Broadleas, involving local residents and partner agencies. Develop team neighbourhood action oriented work to improve neighbourhoods and LAMP and NIP plans.	To evaluate improvements and perceptions in the neighbourhoods		All Partner Agencies	All Partner Agencies				New Wortley Community Plan developed by local residents in partnership with Yorkshire Planning Aid. Launched in September 2009 in presence of Hillary Benn, MP. A LCC response has been submitted to the T&RGs and priority social and economic actions will be picked up through the New Wortley LAMP. The Wyther LAMP area has been subject of considerable work to develop a community cohesion methodology toolkit, the outcome of which will help to feed into the Wythers Local Area Management Plan. The Fairfield LAMP partners are working with the Community Centre Consortia to develop an exit strategy for the SSCF funding.	Implementation of the Plan will be led by local residents working in partnership with LCC and other partners.
Enable a robust and vibrant voluntary, community and faith sector to facilitate community activity and directly deliver services	H8	NI 7 Environment for a thriving third sector.	To commission £10,000 for small grants to voluntary and community groups.	Evaluate impact of community group activities on community capacity and cohesion.		AMT	£10,000 Wellbeing funding				Funding allocated and small grants being administered.	
An increased sense of belonging and pride in local neighbourhoods that help to build cohesive communities.	H9	NI 1 Percentage of people who believe people from different backgrounds get on well together in their local area. Develop local indicator around the prevention of all forms of violent extremism.	To commission £2,500 for skips to support community initiatives.			AMT	£2.5K WB Fund	73.70%	No Place Survey		Amount allocated and funding being administrated.	

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								Baseline	Target	Current		
	H10	NI 2: Percentage of people who feel that they belong to their neighbourhood. NI 13: Migrants' English language skills and knowledge. NI 23: Perceptions that people in the area treat one another with respect and consideration.	Deliver the Armley Community Cohesion project.			AMT, Safer Leeds					Community cohesion work in Armley is progressing. Resources are currently being focussed on the Wythers neighbourhood. Both quantitative and qualitative research will be combined to produce an audit methodology toolkit, to enable roll out in priority areas in Armley. An open space pilot event is being organised for March 2010, to raise awareness between frontline members of staff and voluntary and community groups on community cohesion.	
	H11		Prevent, identify and respond to community tensions through Neighbourhood Mgmt Tasking and Reporting (Race Hate Crime) within communities through Neighbourhood Wardens and Community Forums.			Community Safety Locality Co-ord, MATS, Community Forums, LAMPs					Representation to the city-wide tension monitoring group from Area Management to identify and respond quickly to any emerging tensions. Preventing Violent Extremism funding with project being developed with young woman from Armley Mosque with Leeds Voice, Area Management.	

Glossary of Terms

Term	Description
AMT	Area Management Team
CYPP	Children and Young People
Dev	Development Department
EAT	Environmental Action Teams
WNWH	West North West Homes
LCC	Leeds City Council
P&C	Parks and Countryside
T&DC Funds	Town and District Centre Funds
Vol & Comm Groups	Voluntary and Community Groups
WBF	Well Being Fund
WYP North West Division	West Yorkshire Police